



Findings - Micro Level Analysis

Kunming University of Science and Technology Presenter: LI xin

10 – 11 August 2009

IP Uni-Link Consortium meeting

Roorkee, INDIA

Questionnaire

Interviewer: Li Xin, Li Na Main Interviewee: prof. Wang Jing, chief of development section, DRD,KUST Date of interview: Jun-July Place of interview: office of DRD

1. National and Regional level

1.1 laws and legislation

Name of law	Date of	Date of	Purpose, Focus, Message of law
	creation	amendment	
Report submitted	2004.11		- To strengthen the organization and management of
by the Ministry			intellectual property rights system, and
of Education and			comprehensively improve the level of IP
State Intellectual			management.
Property Office			- To establish an effective incentive-mechanism to
concerning			stimulate and protect the creativity enthusiasm of
further			the scientific and technological personnel in HEIs-
strengthening IP			To improve IP service system, and promote the
WORK in HEI			protection and implementation of proprietary
			technology
Regulation on	1999.5	2003.12	- To promote the work of national science and
National Science			technology rewards, and guarantee quality of award
and Technology			reviewing.

Rewards		 To encourage cooperation, joint research, and independent innovation, and to encourage scientific and technological research
Regulation on Management of IP protection in HEI	1999.4	 for the effective protection of IPR of HEIs to encourage motivation of innovation and intellectual activities in both staffs and students to encourage industrialization of scientific and technological findings
provisions concerning IP management of research results from National scientific research projects	2002.3	 To promote increase of independent IP in quality to promote technology transfer to protect rights and interests of relevant subjects to strengthen the management of research results from national scientific research projects funded by government finance

1.2	Policies	for Scie	nce & Techi	nology and	Innovati	ion in HE	Is		
_				_	_				

Name of policy	Date	ofDate	of	Purpose, Focus, Message of policy
	creation	amend	ment	
pilot projects of	2006.7			- to encourage enterprises as the mainstay of
technological				technological innovation, and to enhance the core
innovation				competitiveness of enterprises
				- to guide independent innovation for the
				independent IP, brand and sustaining capacity of
				innovation- to establish a new market-oriented
				technology innovation system in which enterprises
				act as the mainstay based on the cooperation among
				industries, universities and research institutes
Innovative	2008.8			- to make a breakthrough in the core technologies
action plan in				and key technologies, and to develop industrial
Yunnan				clusters of high-tech industry based on the
				advantages of Yunnan, and to establish some bases
				for technology innovation
				- to achieve about 300 key/core technologied which
				have a leading role in the priority industries.
Policy on	2004.11			To encourage active participation in the scientific
exemption from				and technological research
individual				
income tax for				
the bonus of				
national				
innovative				
technology				
award				

Yunnan	2008.1	- to establish a collaborative mechanism of
fostering		investing and financing, by integrating resources of
progrmme for		high-tech enterprise in Yunnan Province, which
listing of	-	commit to resolve the problem of capital
high-tech		- to focus on the development bottleneck regarding
company		technological innovation, management of
		organization, marketing, etc To develop a
		Green-Path service system for the fast-growing of
		high-tech enterprises

1.3 Policies for Research in HEIs	-	that recommends	priority	research	areas in	China

Name of policy	Date of	Date o	fPurpose, Focus, Message of policy
	creation	amendment	
National next	2006		- To enhance the international
15-year "significant			competitiveness and promote sustainable
scientific research			development.
program"			The four major scientific research programs
			are protein, quantum control research,
			nanotechnology research and reproductive
			research.
Five policies on	2006		- To perfect national IPR system, create a
strengthening			environment that respect and protect IP,
creation and IP			develop independent IP of core technology,
protection			shorten the period of patent examination,
			and to improve the system of technical
			trade measures.
Provincial key	2008.12		- The first phase supports 20 four-year
technology projects			projects with a total fund of 67.2 millions.
of animal husbandry			- To resolve series of technological problems
			in the development of animal husbandry.
National pioneer	2000.10		- To reflect specific demands of technology
product plan			development in high-tech industry
			- To make clear the fields where the national
			major supports go

1.4 funds/schemes that support R&D and innovation in HEIs

Source of fund	Name of fund	Purpose of fund	Amounts and historical
			distribution
Special Fund from	Innovation Fund	With a definite purpose of	fWith a total budget of
central	For Technology	supporting the technologica	IRMB 5 millions in 2002.
government	Based Firms	innovation of the	2
		technology-based small firms	,
		and facilitating the	2

		transformation of R&D results.	
Public donation	China	To develop cooperation,	The Foundation's amount
	GuangHua	communication, education and	of original funds is RMB 8
	Science and	training at home and abroad	millions, contributed by
	Technology	To give service to technological	the public.
	Foundation	activity of the youth	
		To disseminate science and culture	
Key topic project	Special research	To fund research with	The fund support three
funded by	fund for	characteristic of novelty,	categories: research
Ministry of	Doctoral station	creativity, and with	project, young scholar
Education	in HEI	application prospect,	project and co-financing
		And to cultivate pioneer	project, with the separate
		researchers	grant of RMB 60,000,
			36,000 and 60,000 for
			each project.
Special fund of	Scientific	To encourage returned overseas	To fund both teaching and
Ministry of	Research	students to start research work	research project, with a
Education	Foundation for		grant from RMB 20,000 to
	the Returned		50,000 for each.
	Overseas		
	Chinese		
	Scholars		
Special	National Natural	To subsidize basic research and	
programme in the	Science	part of applied research in the	
National Natural	Foundation	field of natural science;	
Science		To encourage and give training	
Fundation, with		to the technology talents	
special grant from			
central financing			

1.5 National IP / Patent office: ST	TE INTELLEDTUA	L PROPERTY	OFFICE O	F P.R.C
(SIPO)				

Type of services	Yes	No	If yes, please describe
IP training	Yes		Various Campus Activities with the subject of copyright
			protection all over the country
Advising on new	Yes		- To build up a IP Examination system for the
laws			research process in HEI,
			- To make definite the IPR Clause in cooperative R&D
			with a avoidance of unnecessary conflict - To focus on
			the alteration of patent status when patent holder
			changes to avoid "vacuum" in IP management.

Patent search	Yes	Apply a data base which contains all the IP information since 10th Sep.1985, users can browse full text of the specification and the graphics of industrial design and model
Other (describe)	Yes	To establish the centre of IPR Protection
Other (describe)	Yes	To set up a service platform of patent information in HEI to encourage patent application

strengths The government has promulgated series of policies and measures in order to advocate innovation and IP protection. The legal system of IP has been comprehensively revised in respect of legislation purpose, content of rights, protection standard , and legal remedy, etc. The new system emphasizes the role of IP in the development of science and technology and promotion of independent innovation.

The government also reinforce the macro administration on IP.

weaknesses The dissemination of knowledge and awareness of IP still has a long way to go since the IP system in China is new for the public. The IP system provides few legal measures that directly encourage and promote IP activity. The imbalance between patent and other types of research achievement becomes a common phenomenon in HEI based on a long potential policy orientation of "emphasizing research findings rather than patent".

Name of HEI	Kunming University of Science and Technology (KUST)					
classification	Public					
location	Kunming City, Yunnan Province, China					
Number	Students:26,000					
	Professors:200					
	Researchers:1804					
	Administrative staff:About 900					
Main academic areas	Engineering, Science, management					
Main research centers	Key laboratories/Engineering research centers at national level					
	1. The National (MoE) key Laboratory of Advanced Materials in Metal and					
	Rare Precious Metals					
	2. The National Engineering Laboratory of Vacuum Metallurgy					
	3. The National Engineering Technology Center (Kunming) of Cyclic					
	Utilization of Resources in Environment Protection Industry					
	4. The National Engineering Research Center of Waste Resource					
	Recycling					

2. HEI/HEI Level

2.1 Basic information

2.2 Mission, Strategies, Policies and Regulations

Does your HEI mission / vision include innovation?

Yes, "In order to reward the individual who make a great contribution to the development of

science and technology in KUST..."

---- Regulation on patent management in KUST

Type of norms /	Date of	fFocus		
regulations / by-laws	creation			
Regulation on protection and management of IP in KUST	2007	IP		
Regulation on patent management in KUST	2007	contracting rules; ownership; distribution of income; responsibility of IP protection; dispute settlement rules ; patent licensing rules		
Regulations governing rewards for natural science research in KUST	2007	Natural Science		

2.3 Innovation System

Area	Organizations / Units / Functions / Departments				
Intellectual Property	Division of Research and Development (DRD)				
Technology Transfer	Division of Research and Development, Technology industry management Ltd. KUST				
Business Development	Division of Research and Development, Technology industry management Ltd. KUST				
Incubation	Technology industry management Ltd. KUST				
Contract Research	Technology industry management Ltd. KUST				
Other Innovation Activities					

• <u>Innovation entity 1</u>

• Name

Division of Research and Development (DRD)

- Legal classification : Internal entity belonging to HEI, public.
- 100% HEI base funding
 - main responsibilities and activities :

Management of intellectual property, especially in the stimulation and application phase, and technology transfer to some extent

Academic background of employees of DRD



strengths.

the division acts as one of the authorized institution which takes responsibility of management of IP, especially in the creation and application phase, the employees are experienced.

weaknesses

Lack of the oriented policy which guide IP combined with characters of Yunnan province

- Innovation entity 2
- Name:

Technology Industry Management Ltd. KUST(TIM)

• Legal classification : Internal entity belonging to HEI, public.

100% HEI base funding

• main responsibilities and activities :

Management of intellectual property, especially technology transfer

strengths.

the company acts as one of the authorized institution which takes responsibility of management of IP, especially in technology transfer phase, connected with the responsibility of DRD.

<u>weaknesses</u>

Lack of mechanism of investment attraction

Innovation System(technology transfer) of KUST

Faculties & schools



Technology companies

2.3 Innovation Activities, Processes, Practices and Procedures

What do you consider to be good examples of information and communication processes in the areas of innovation and IP in your HEI?

HEI Web site, issues the innovation and IP policies and dynamic in time

Face to face staff meeting makes the communication more convenient

Technology exhibition held by HEI, participated by companies which seeks the cooperation and technology transfer

What do you consider to be good examples of awareness building and education processes in the areas of innovation and IP in your HEI

KUST grants rewards to the inventors and scholars who makes great contribution to the innovation building of HEI

What do you consider to be good examples of processes for 'searching for value in research' and 'assessing the value identified in research' in your HEI?

Expert panel organized by DRD and TIM assesses the value of the research by analysis for feasibility

What do you consider to be good examples of processes for 'evaluating possibilities for protection and seeking protection for innovations' in your HEI?

DRD has experience staff who qualified as a patent attorney and very good at evaluating possibilities for protection and seeking protection for innovations

What do you consider to be good examples of commercialization processes in your HEI?

TIM has incubated several researches and started more than 20 companies Using of the administrative approach to incubate makes the process more unified.

In your assessment - what are the strengths and weaknesses of your current activities, processes, practices and procedures for Innovation and IP management in your HEI?

Strengths: the DRD and TIM, each have their own responsibilities in innovation area, and have a good relationship of cooperation

Weaknesses:

- the responsibility of DRD is lack of oriented policy which guide IP combined with characters of Yunnan province,
- the responsibility of TIM is lack of mechanism of investment attraction
- the administration management is not as market-oriented as required in innovation system

2.4 Historical Review – Ownership

Who has received ownership (at the time of creation) over HEI based IP during the last 3 years?

Year	HEI (%)	Professor/researche r /inventor (%)	3rd Party Partners (%)	Other (%)	Total 100%
2006	94%		6%		100%
2007	95%		5%		100%
2008	95.5%		4.5%		100%
Historical total (since foundation)	94.7%		5.3%		100%

2.4 Historical Review –License

•

- How many license contracts has the HEI as a whole signed?
 - In the last 3 years?
 - 11
 - Historical total since HEI foundation?

• 31

- What is the most common subject of license (invention, brand, software, etc.)?
 - In the last 3 years?
 - Utility model
 - Historical total since HEI foundation?
 - Invention
- How many start-ups/spin-offs has the HEI as a whole created?
- In the last 3 years?
 - 20
 - Historical total since HEI foundation?
 - about 35

Culture for innovation

- There are a team working on it and resources dedicated but not integrated into the rest of the organization
- University leaders and technology transfer office/unit are owning the innovation work and often active
- individual researchers, professors and students are interested but not always available *Resources*
 - budget: 25-49% (struggling with out this resource)
 - information&time: 50-74%(enough resources to keep working)
 - personnel quality-competence, dedicated staff, motivation: 75-99% (have most of the

resource needed)

- We have goals, plan, resources and work according to plan
- we get energy even if it is demanding

relationships

We have a polite, instrumental and affective relationships between bosses, colleagues and clients <u>Assessments</u>

- KUST has good records of the number of patents
- Innovation is a new system for us, has a long way to go